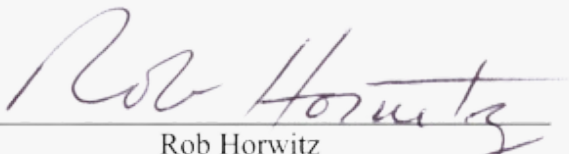


CERTIFICATE OF COMPLETION

MICROSOFT LICENSING & CONTRACT
NEGOTIATION TRAINING

February 2026


Rob Horwitz
Research Chair, Directions on Microsoft